



AUTOMATION PITFALLS AND HOW TO SWING PAST THE TAR PIT



SCOT NOFTZ

SOFTWARE ARCHITECT IN TEST

ABOUT ME

Worked in software testing for around 10 years. Started as a manual tester and progressed through the ranks. Currently work on automated solutions to address client needs.

ABOUT SPR

We are digital technology consultants. Our custom solutions help companies transform the way they do business.

NINE PITFALLS TO AVOID

01

Not having a
clearly defined
plan

02

Not having a
goal

03

Not investing in
resources

04

Not using the
right tools

05

Not automating
at the right level

06

Not automating
tests in-sprint

07

Not knowing
what tests are in
your suite

08

Not having well
written test
cases

09

Not executing
tests on a build
server



01

**NOT HAVING A
CLEARLY
DEFINED PLAN**

**How many of you or your companies have taken on
new IT or software initiatives without planning?**

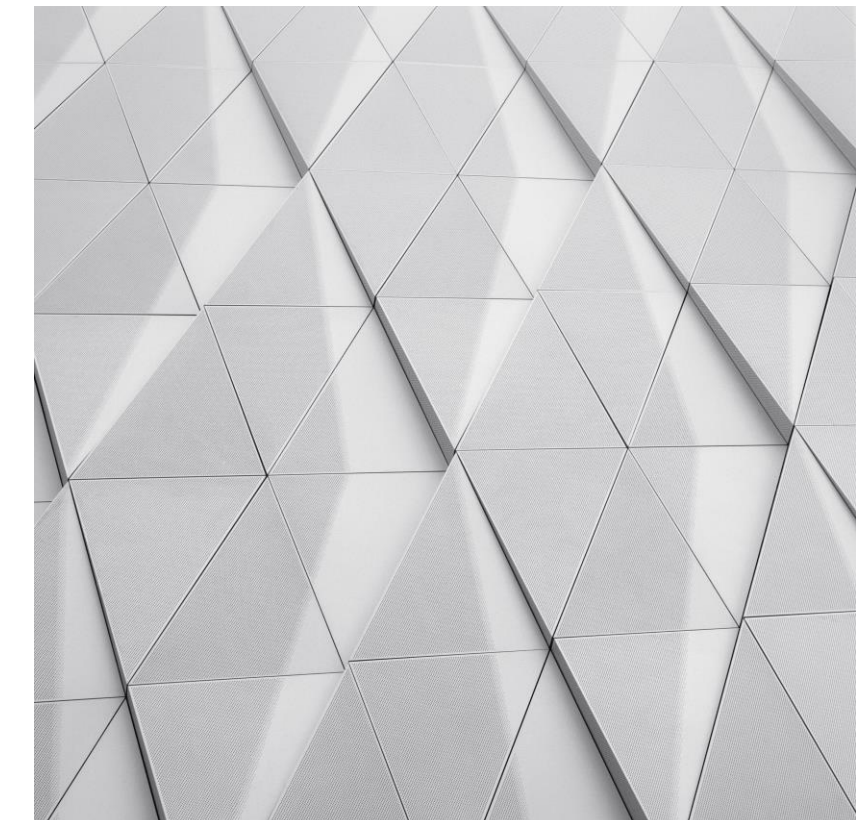
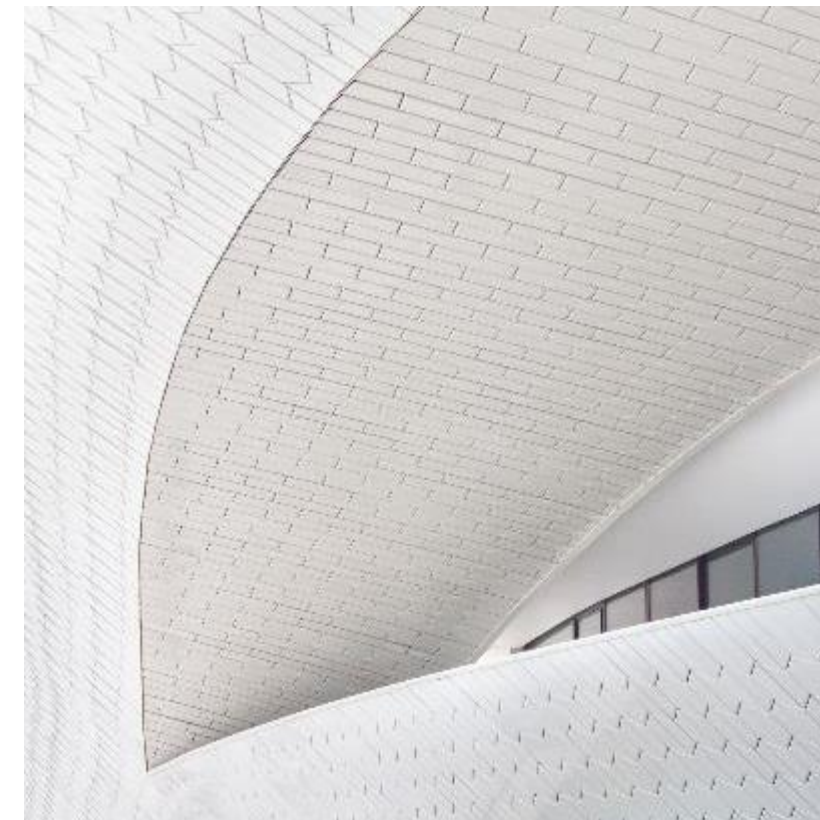
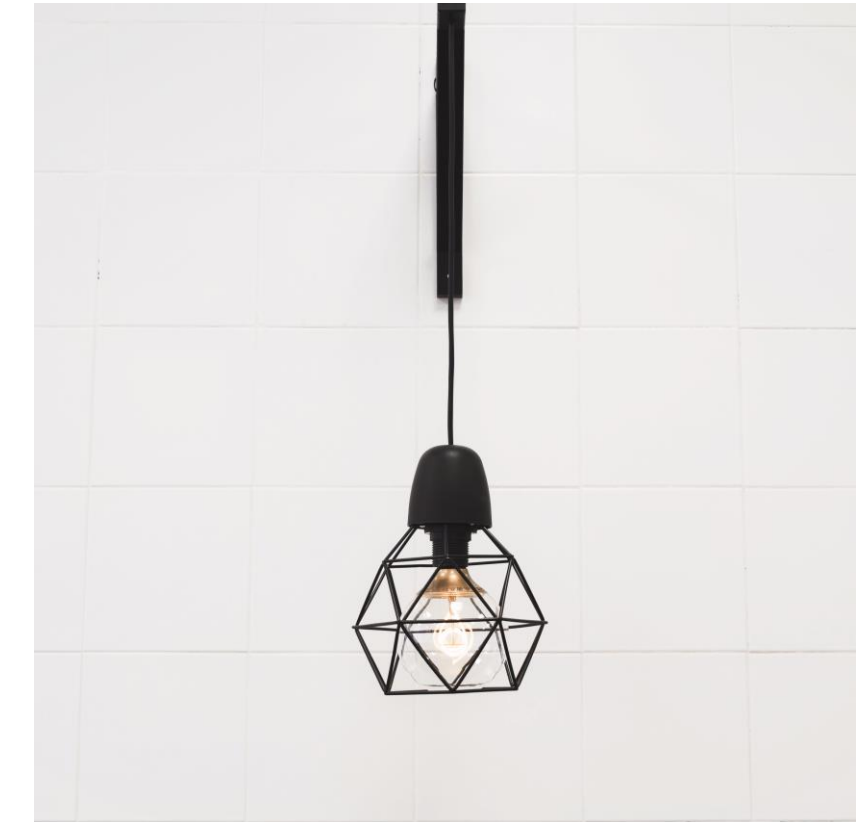
A CHALLENGE AT THE START

THE REPEAT OFFENDER

A new leader or team member joins your company and does the same thing they did at a previous organization.

HOME GROWN OFFENDER

A developer or tester begins automating without organizational consideration.





WHERE TO BEGIN

A test automation project needs to have the same planning as any other initiative within your software organization.

BEGIN WITH WHY

WHY

Why are you taking on test automation?

WHO

Who will be automating your tests?

WHAT

What tools will you use for test automation?

WHEN

When are tests created?

WHERE

Where in the application architecture are tests being created?

HOW

How are tests executed?

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02

**NOT HAVING A
GOAL**

SETTING GOALS...AND WHY THEY MATTER

The Project Management Institute, in its **Pulse of the Profession 2017** global survey listed a lack of clear goals as the **primary cause** of failure for strategic Initiatives.

Creating goals for your project is the simplest and most important point to define but most often overlooked.

- ✓ Creating goals will help navigate your project.
- ✓ It provides the ability to measure success.
- ✓ The reason why you are spending time, money and resources



03

**NOT INVESTING
IN THE RIGHT
RESOURCES**

CURRENT TEAM MEMBERS

Most test automation initiatives start with the team members you currently have who may or may not have the technical skills required to do the job.





MANUAL TESTERS

Please stop forcing manual testers to do automation.

They only want to do test automation because they feel their job was in jeopardy.

If most manual testers
aren't good automation
engineers, then who will
do automation?



Need to bring in well-trained engineers
that know QA processes as well as
coding.



Need to think of automation engineers
as you do developers.

WHAT DOES A WELL- TRAINED AUTOMATION ENGINEER LOOK LIKE?



A tester that
knows and likes
development.

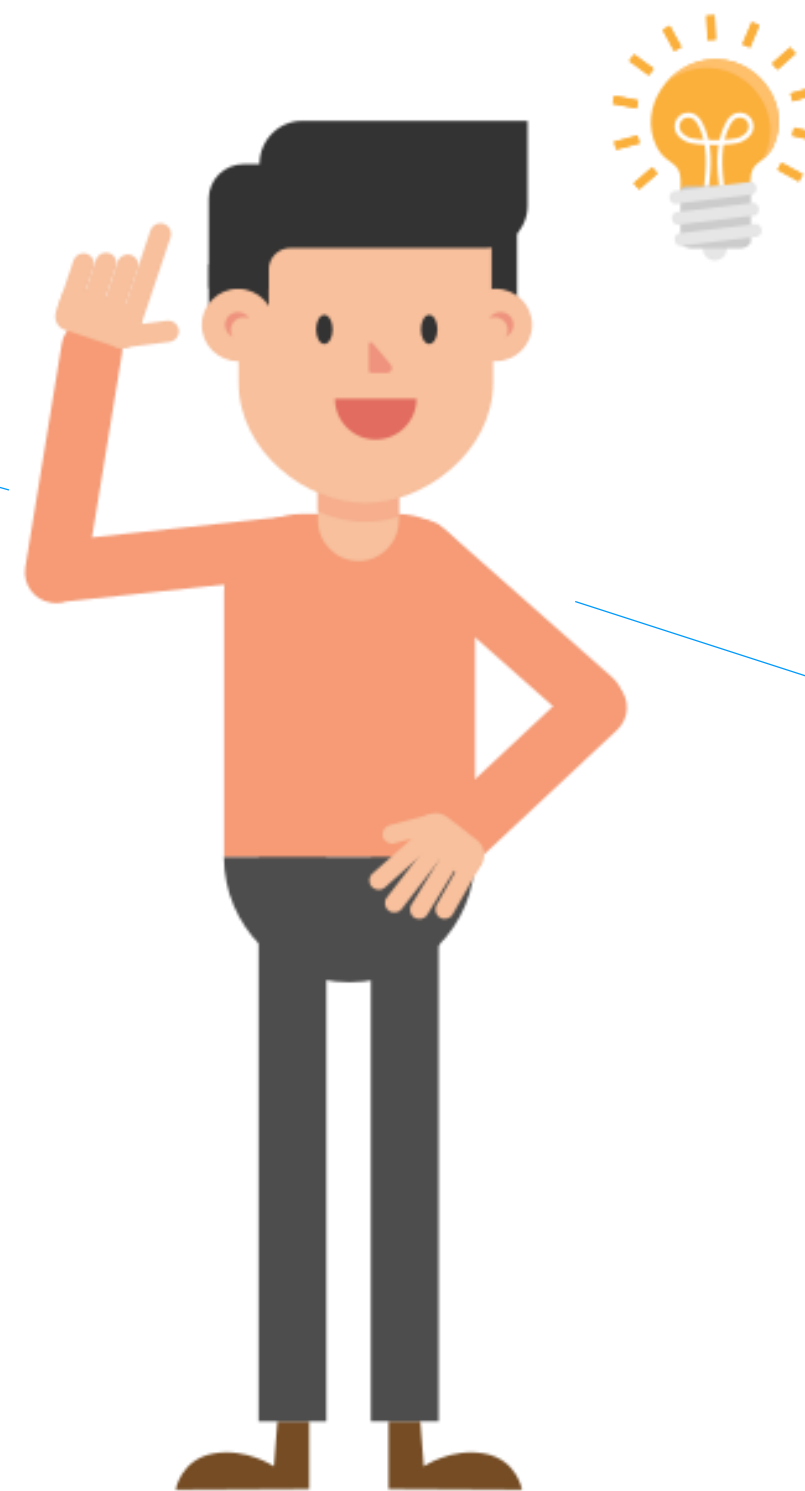
WHAT DOES A WELL- TRAINED AUTOMATION ENGINEER LOOK LIKE?

A developer that
knows and likes
testing.

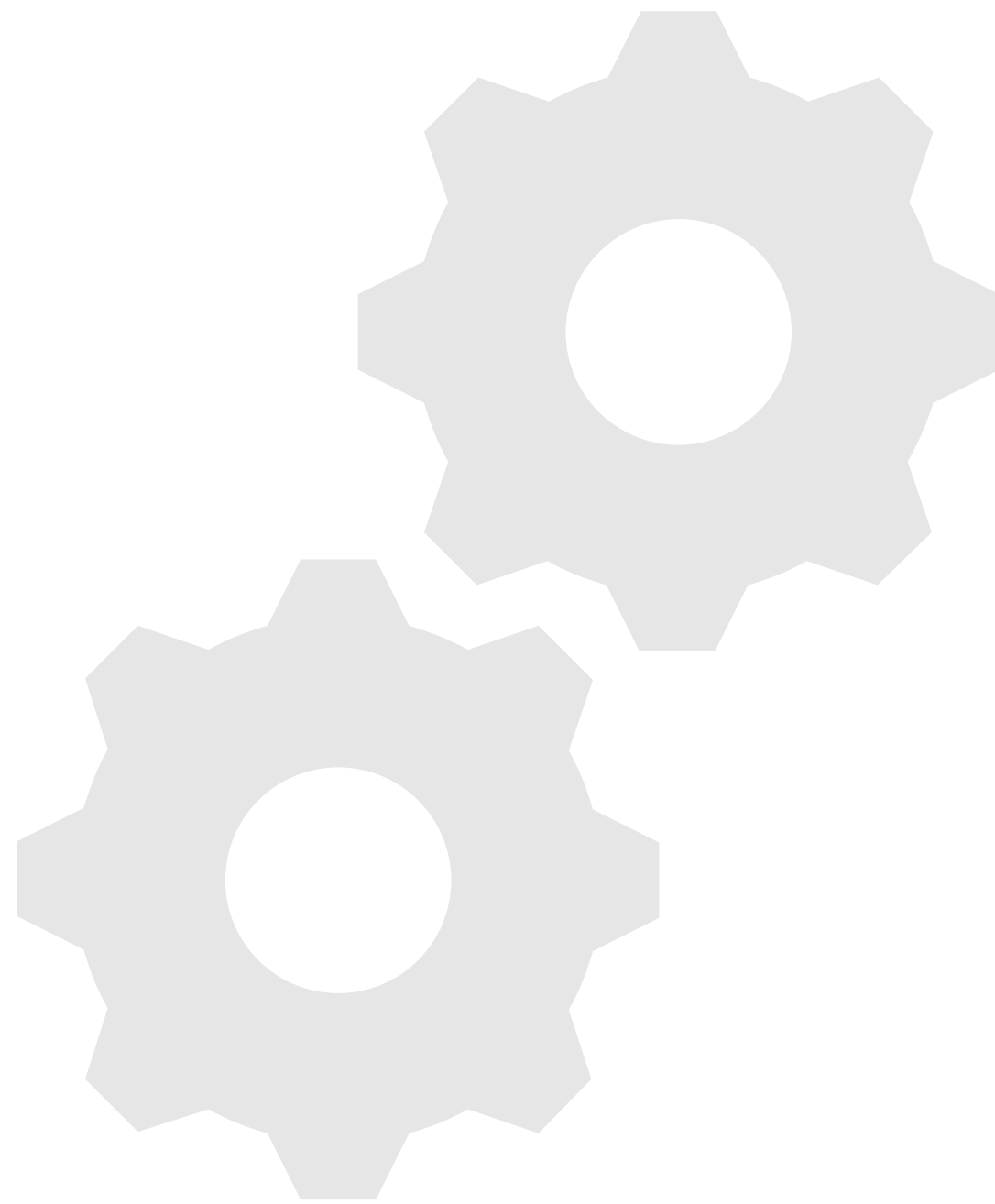


A PERFECT MIX OF BOTH

A developer that
knows and likes
testing.



A tester that
knows and likes
development.



MANUAL TESTERS

- | Domain experts
- | Manual / Exploratory testing
- | Test Case creation
- | 1 – 1 ratio of automation engineers to manual testers

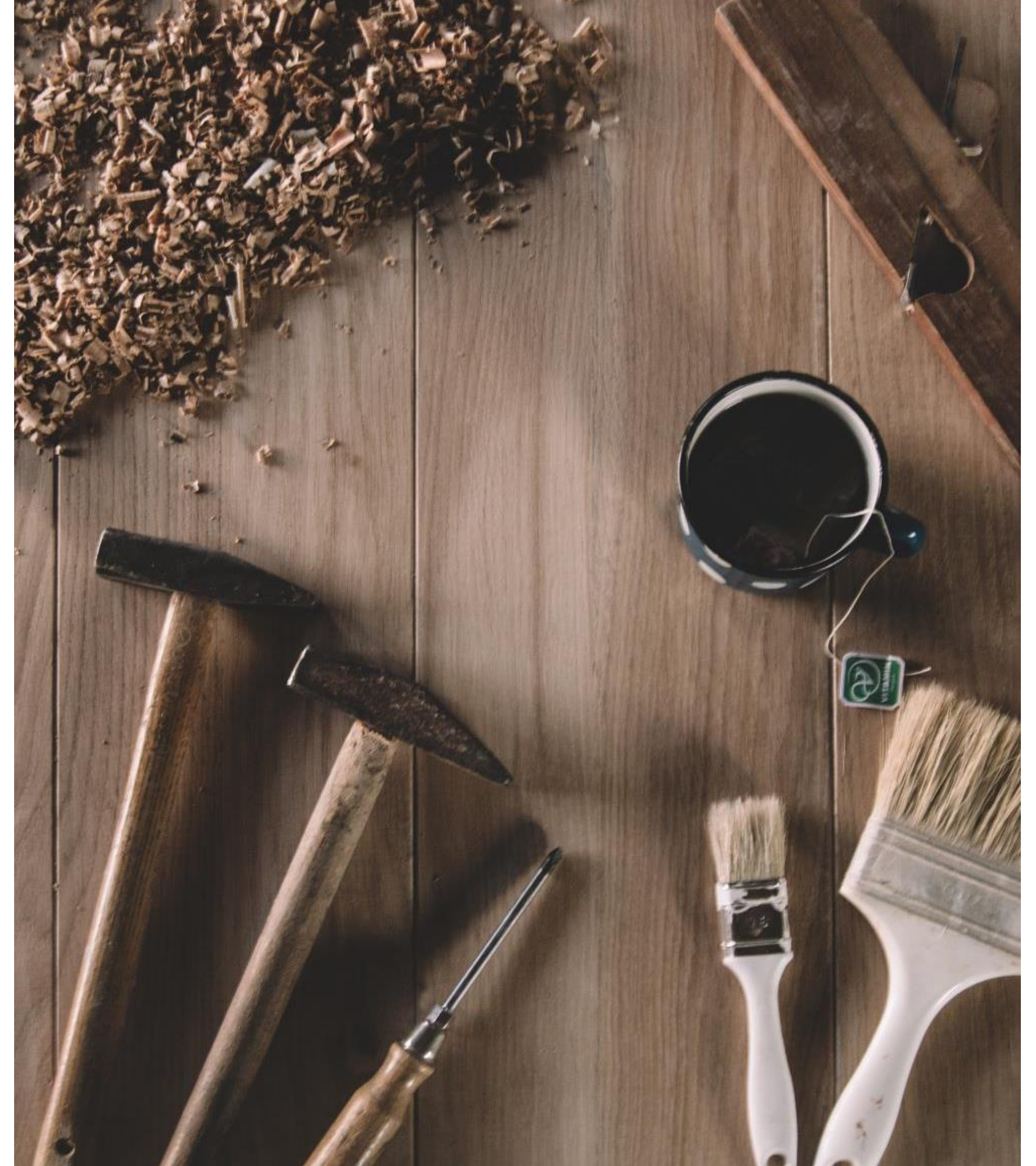


04

**NOT USING THE
RIGHT TOOLS**

SELECTING INCORRECT TOOLS

Selecting incorrect tools for test automation severely impacts your chance of success and could negatively impact your test automation strategy.



SELECTING AUTOMATION TOOLS

- | Start With Language Selection

- | Use the same language for automation as your application

- | Select Automation Tool

- | DON'T - be short-sighted

- | DO - Proof of Concepts



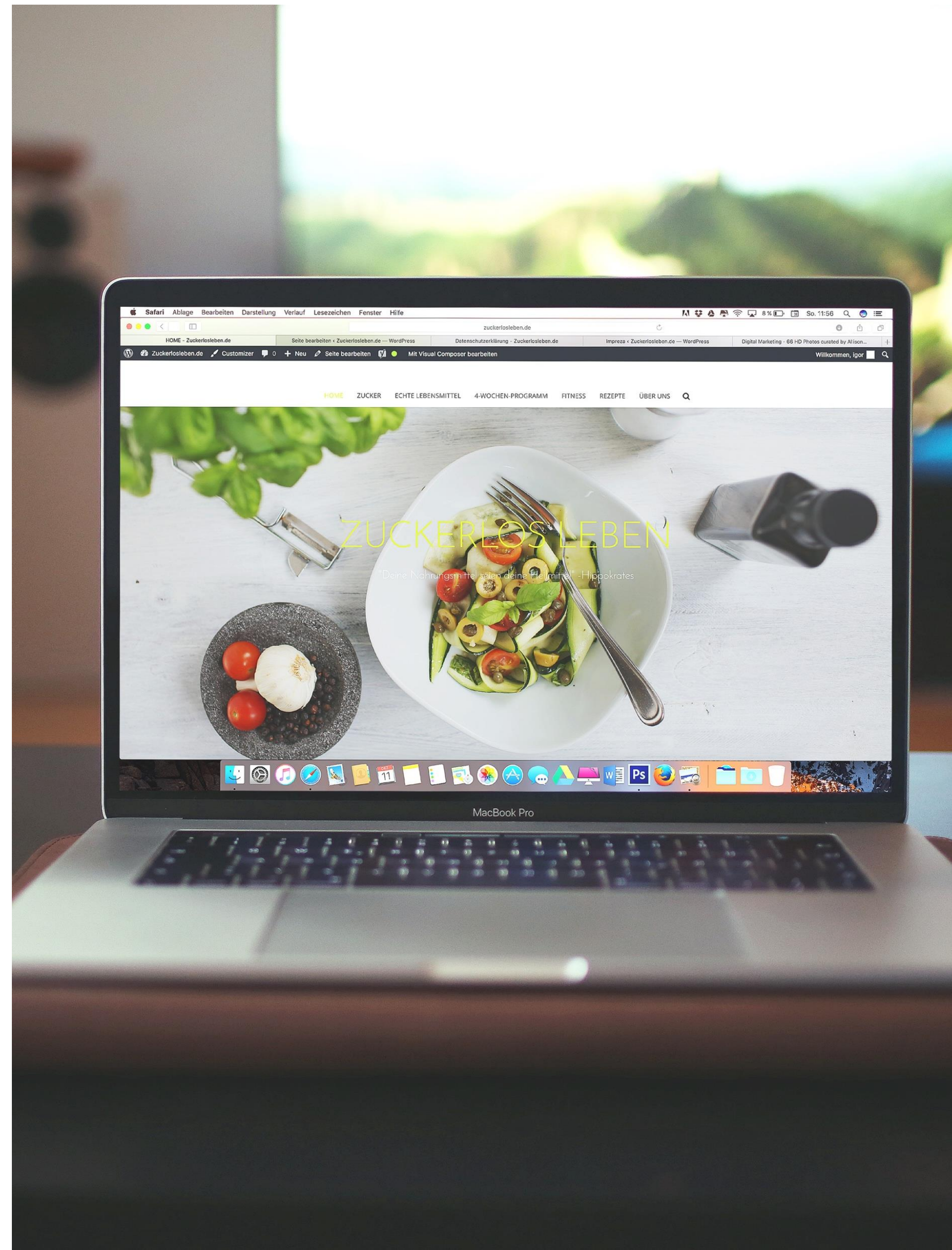


05

**NOT
AUTOMATING
AT THE RIGHT
LEVEL**

3 LEVELS OF TEST AUTOMATION

1. Unit Testing
2. API/Service Testing
3. UI Testing



UI TESTING

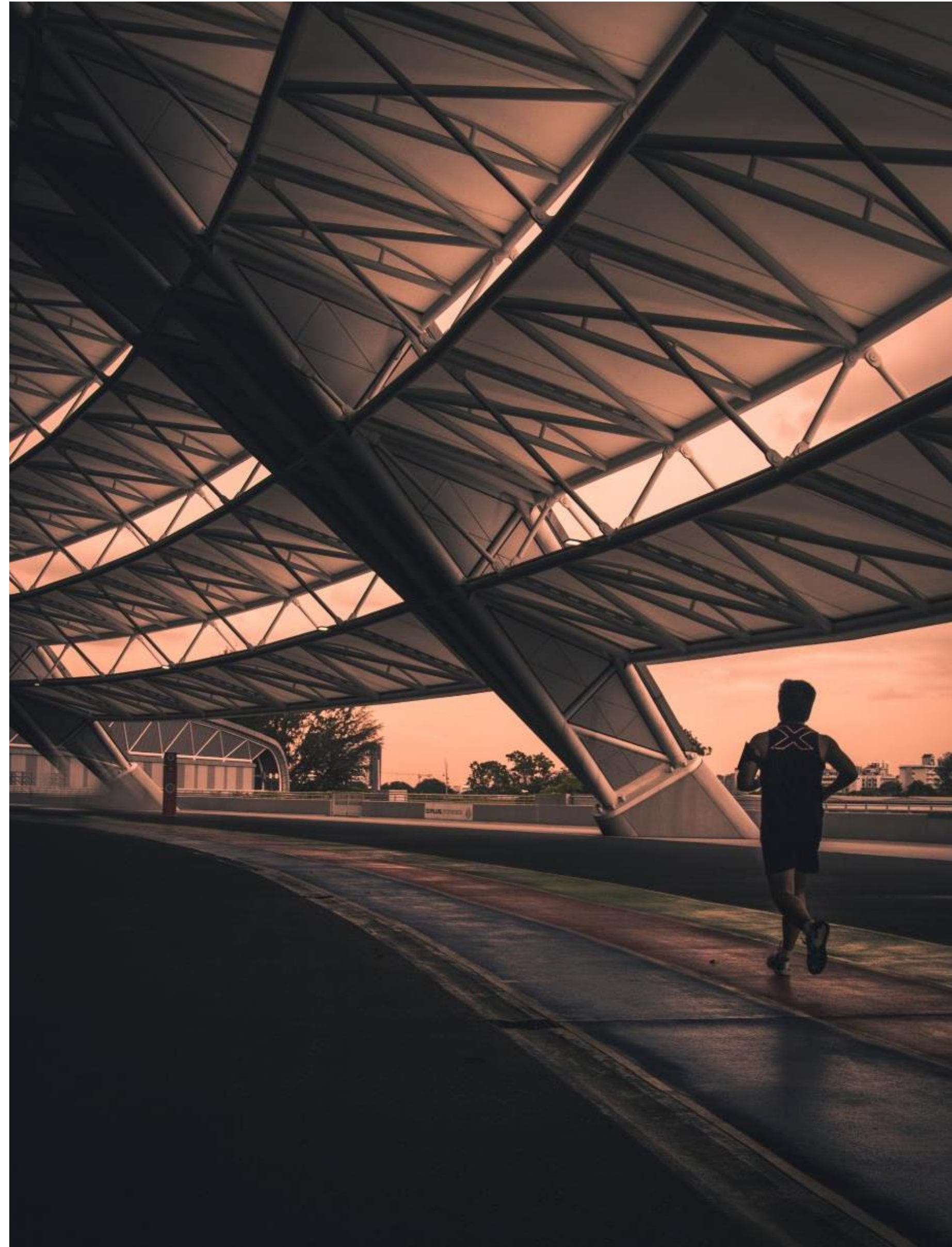
UI testing is last step of the testing process but often the most understood

- | Catching bugs at the UI level is both costly and time consuming
- | Shift-Left mentality



06

**NOT
AUTOMATING
TESTS IN-
SPRINT**



WHEN TO AUTOMATE

Tests should be automated in the same sprint as features are developed.

FIVE KEYS TO IN-SPRINT AUTOMATION

- | Developers check-in code early and often
- | Well-trained engineers
- | Automation engineers on scrum teams
- | Small, concise test cases
- | Automated testing in the DOD

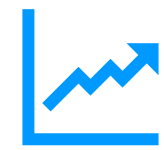




07

**NOT KNOWING
WHAT TESTS
ARE IN YOUR
SUITE**

THE LIFECYCLE OF A TESTING PROJECT



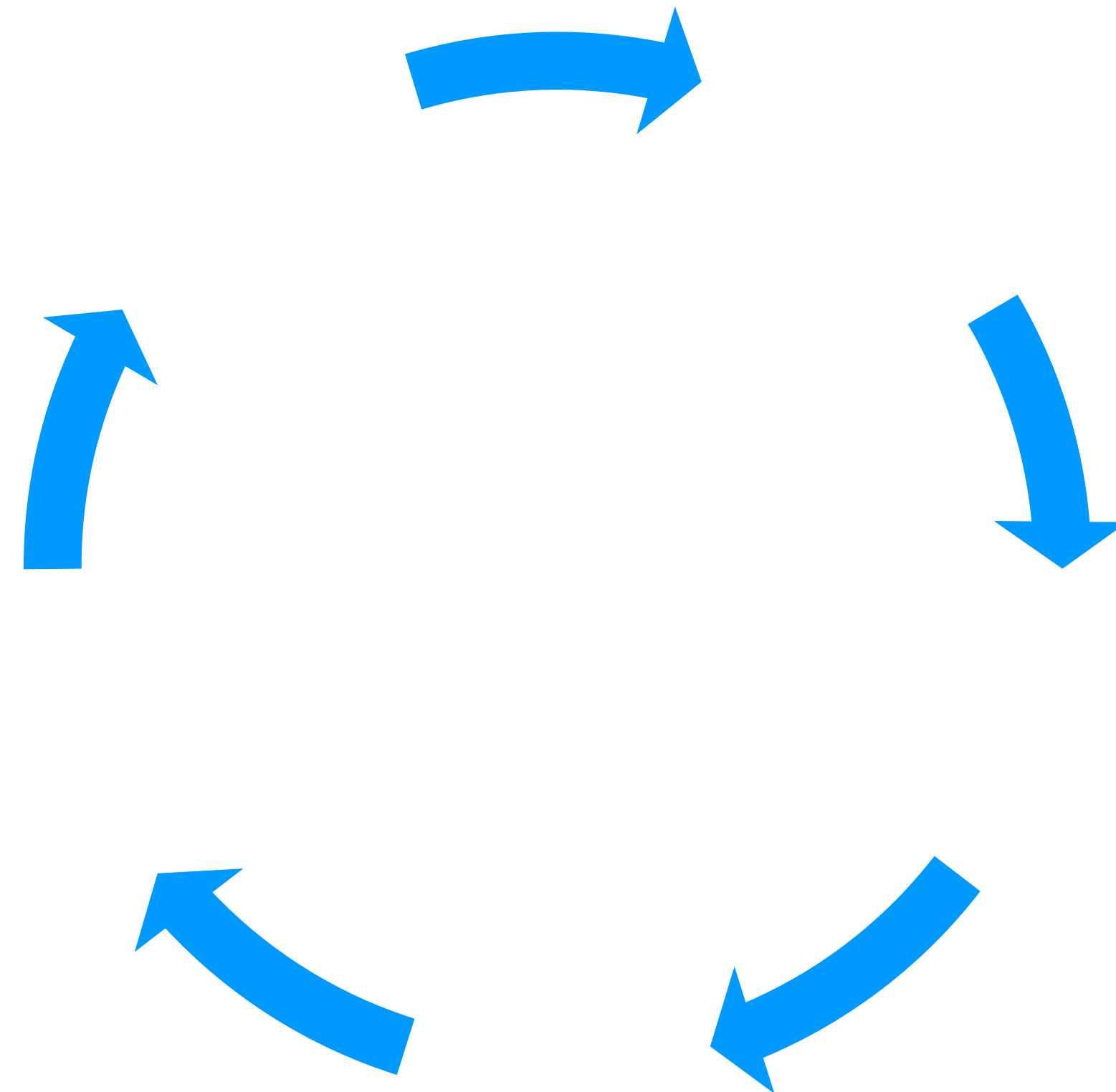
Number of tests increases with each sprint



Test writing is slow



Test Suite Execution is short



THE LIFECYCLE OF A TESTING PROJECT



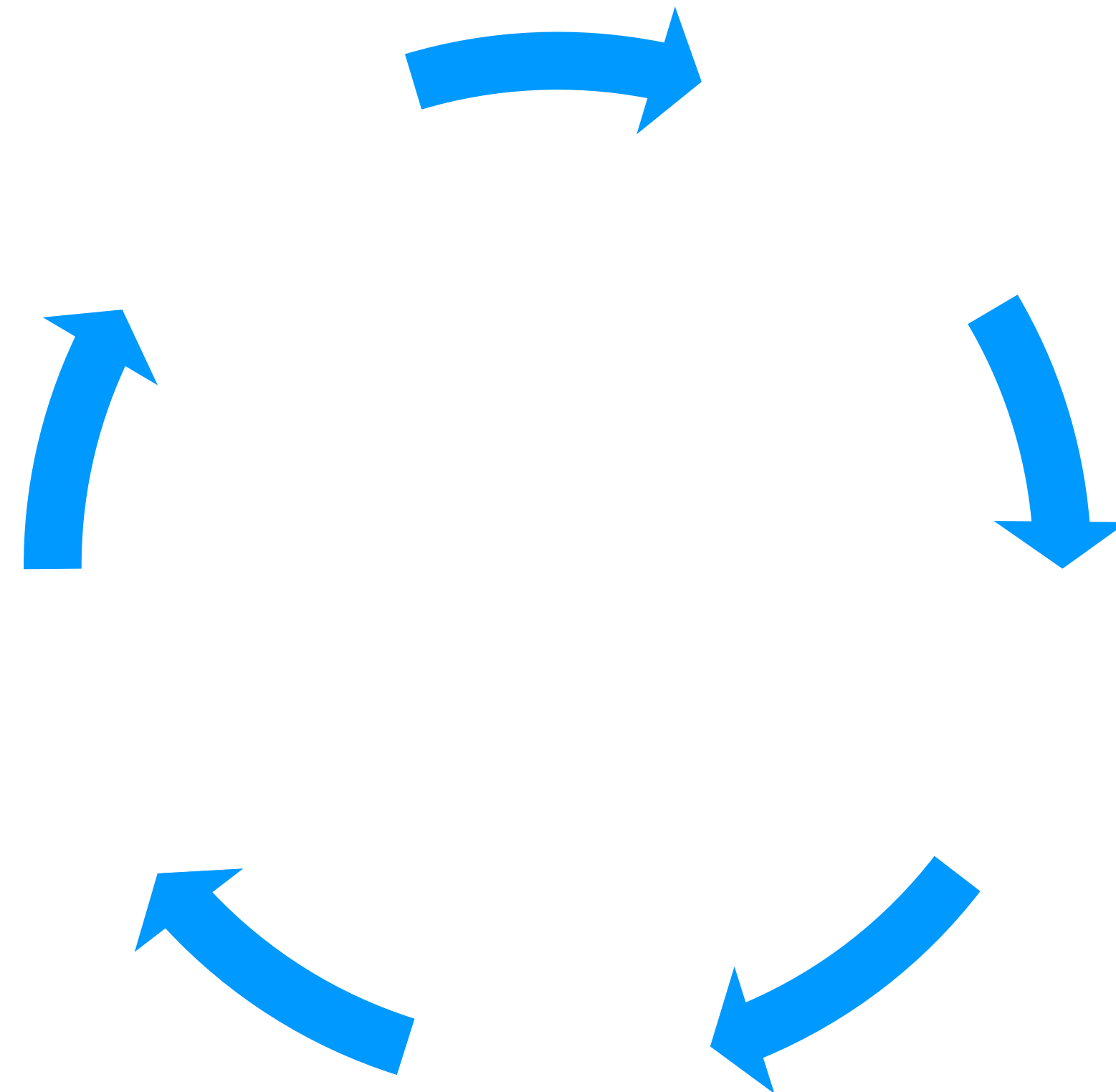
The testing project grows and matures



Number of tests continues to increase



Suite execution increases

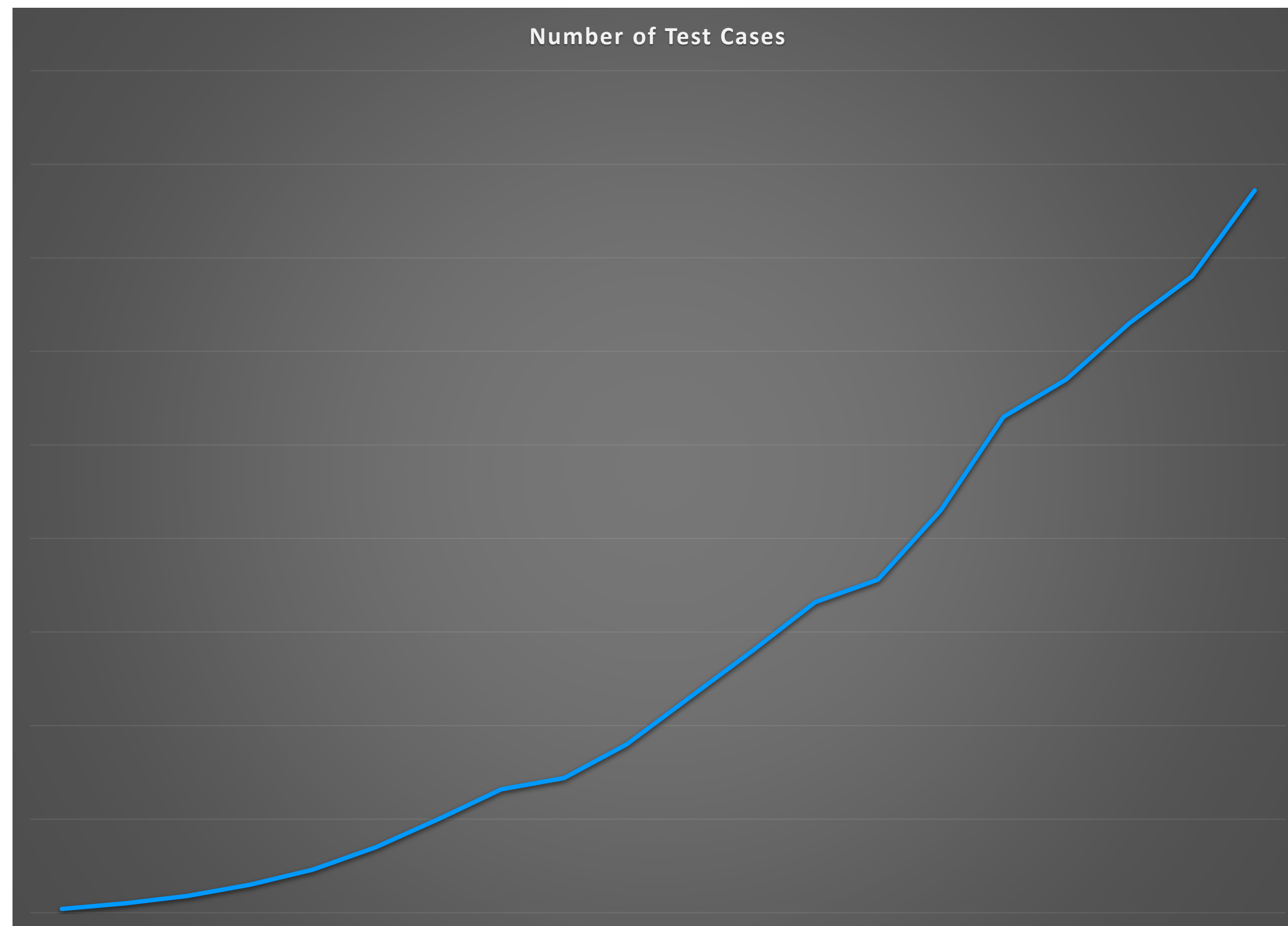


**IT'S NOT
ABOUT
QUANTITY,
IT'S ABOUT
QUALITY.**

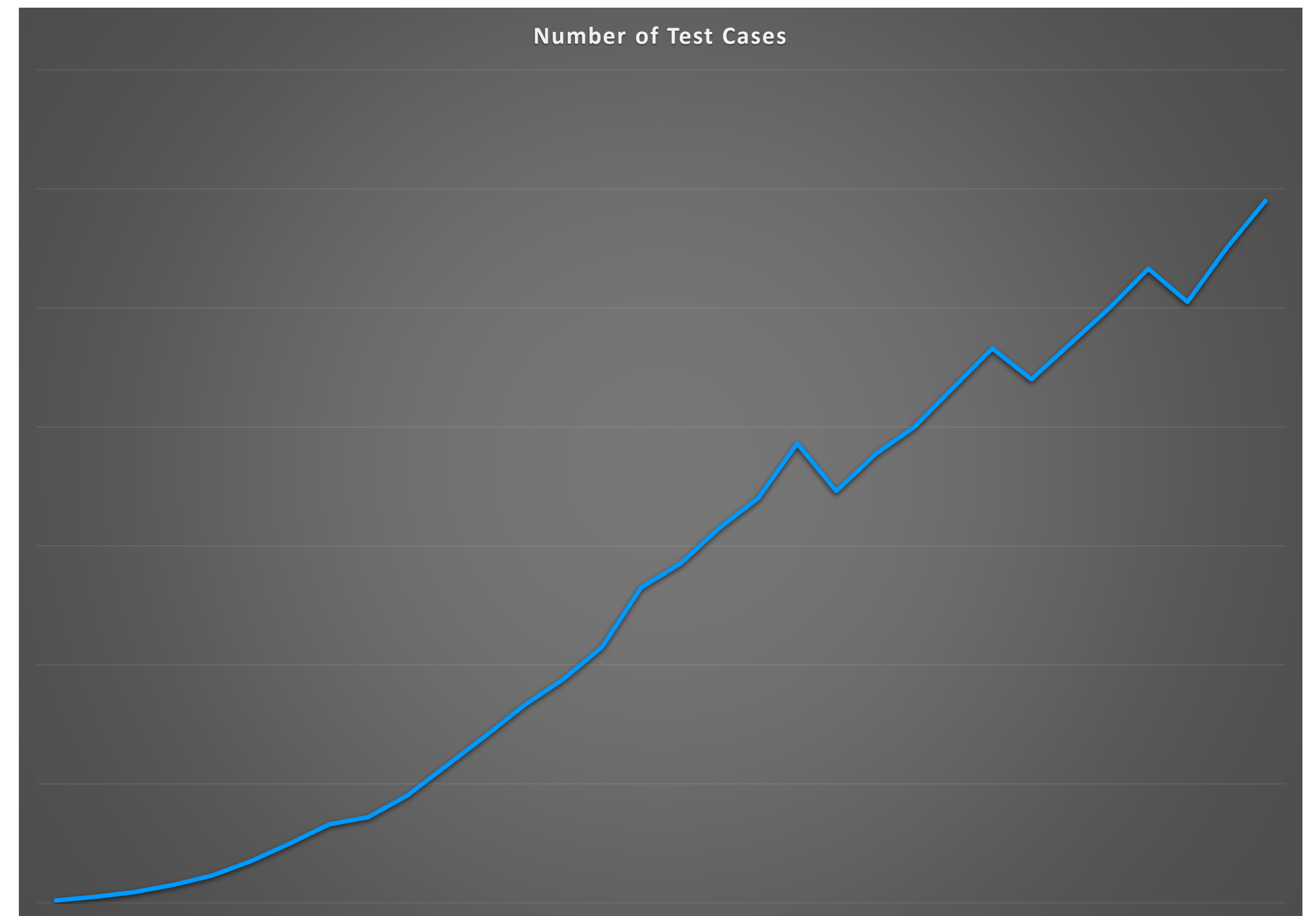


NUMBER OF TEST CASES

Expected



Actual



DUPLICATED WORKFLOWS

VERIFY USERS CAN NAVIGATE TO THE USERS PAGE

1. Login
2. Click the **User** tab
3. Verify you are on the Users page

USER INFORMATION IS DISPLAYED FROM USER TABLE

1. Login
2. Click the **User** tab
3. Click the first Username listed
4. Verify Username = xxxx



**YOU SHALL
NOT PASS!**

EVERY TEST SUITE NEEDS A GANDALF

Someone who acts as a gatekeeper and has intimate knowledge of what tests are in your test suite.

Typically have teams that know the tests in their area but not one person who knows if there is overlap.



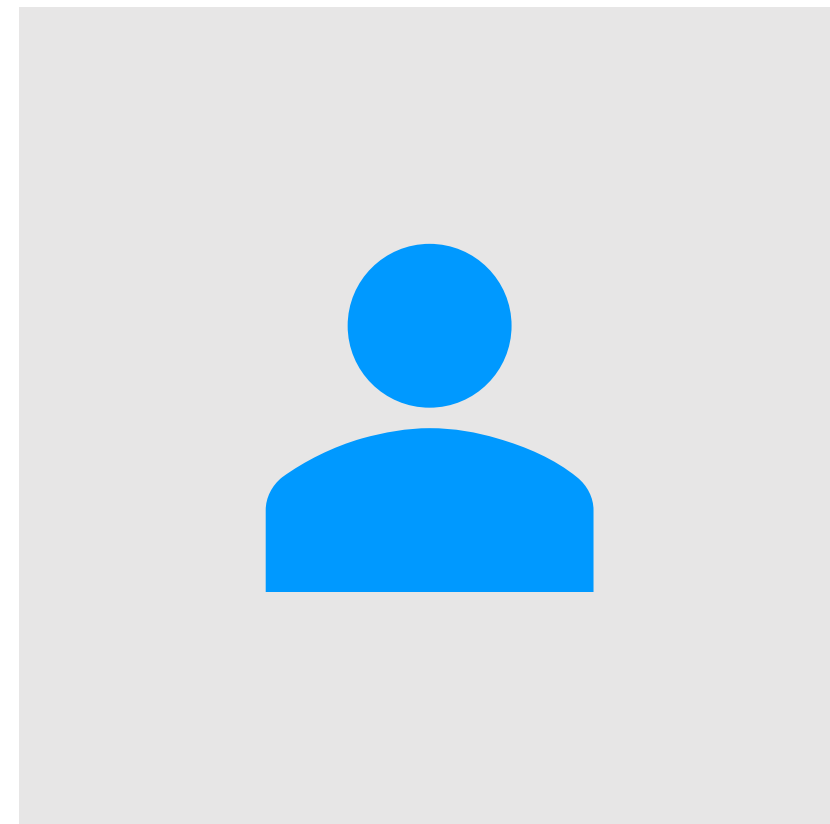
**Have a test case shell in
your test case
management tool for
every automated test.**



08

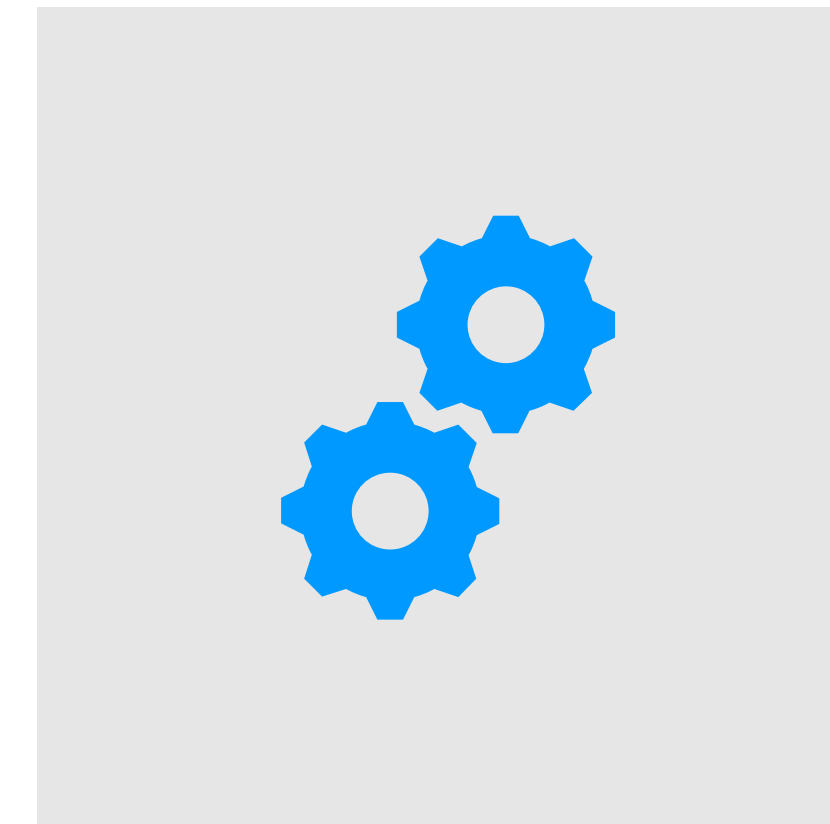
**NOT HAVING
WELL WRITTEN
TEST CASES**

Automated test cases have
requirements that manual test cases do
not.

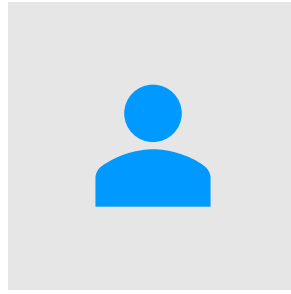


HUMAN EXECUTION

VS

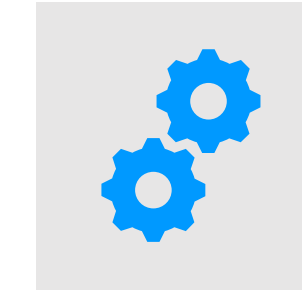


AUTOMATED EXECUTION



HUMAN EXECUTION OF TEST CASES

1. Login
2. Click Users tab
 1. Check phone for text message
 2. Take a sip of coffee
3. Click first user in table
 1. Respond to text message
 2. Get another cup of coffee
4. Verify User information is correct
 1. Think to self: This regression cycle is taking forever I will have to call in sick tomorrow



AUTOMATED EXECUTION OF TEST CASES

1. Login
2. Click Users tab
3. Click the first user in table
4. Verify user information is correct

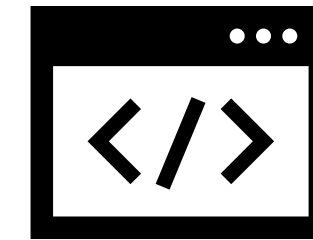
FEATURES OF A WELL WRITTEN CASE



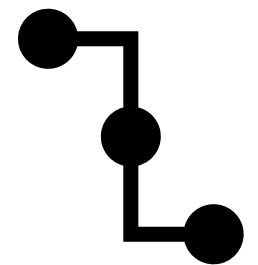
SMALL/CONCISE



**VERIFY A SINGLE
FEATURE**



**CONTAINS NO
HARD-CODED DATA**



INDEPENDENT



09

**NOT EXECUTING
TESTS ON A
BUILD SERVER**

THE EXECUTION OF THE PROJECT

Tests need to be executed in a build pipeline to fully maximize the benefits of test automation.

This allows:

1. For ease of execution
2. For the results to be viewable by any team member



You can increase your chances of success, improve the overall quality of your applications and speed up time to delivery by avoiding these 9 common pitfalls.

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